| sion/Fill Lakes (Airside Pavement Rehab 3) - Phase 2 | Apron construction and relocation/elimination of stormwater retention ponds to support future north area developments                                   | Airfield | 2027 | 1 |
|--|---|----------|------|---|
|  | Apron construction and relocation/elimination of stormwater retention ponds to support future north area developments                                   | Airfield | 2028 | 1 |
| smission Line  | Relocation of existing FPL high-voltage transmission line to eliminate future airspace penetrations to future Runway 6R-24L approach/departure surfaces | Airfield | 2036 | 2 |
|  | Pavement rehabilitation and maintenance for existing apron pavements  | Airfield | 2027 | 1 |
| arallel Taxiway to Existing Runway 6 End             | Extension of the southern parallel taxiway constructed with Concourse E to the end of Runway 6  | Airfield | 2037 | 2 |
|  | Pavement rehabilitation and maintenance for Taxiway A and Taxiways A1-A10;  |          |      |   |

| Projects   | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 |
|--|------|------|------|------|------|------|------|------|------|------|------|
| Existing Runway 6-24 (Future Runway 6L-24R) Rehab  |      |      | -    | ,,,  |      | ,,,  | .,,  | - 1  | .,   |      |      |
| Corporate Hanger Site Improvements/Fill  |      |      |      |      |      |      |      |      |      |      |      |
| Mitigation Park Compliance   |      |      |      |      |      |      |      |      |      |      |      |
| North Ramp Environmental Remediation   |      |      |      |      |      |      |      |      |      |      |      |
| Expand Employee Parking Lot  |      |      |      |      |      |      |      |      |      |      |      |
| New Cell Phone Lot   |      |      |      |      |      |      |      |      |      |      |      |
| Rehab Roads 1 - Rehab/Realign Chamberlin Parkway; Perimeter Rd & N. Area Infra/Permitting - Construction |      |      |      |      |      |      |      |      |      |      |      |

## Chapter 8 Capital Improvement Plan

The Capital Improvement Program (CIP) presented in Table 8-1 describes the timing of proposed Master Plan improvements, estimated rough-order of magnitude (ROM) development costs, and potential funding sources. This CIP is intended to provide general sequencing and implementation guidance for the Lee County Port Authority (LCPA) staff to support decision-making relative to recommended development at the Airport. The information provided in this document can also be used to update and inform the annual Airport Capital Improvement Program (ACIP) shared with the Federal Aviation Administration (FAA) and Florida Department of Transportation (FDOT), and to facilitate discussions with airport stakeholders.

The CIP includes projects that increase or improve the capacity, operational efficiency, and/or processing capabilities of RSW's airfield, terminal, landside facilities, general aviation facilities, cargo facilities, and other airport or airline support areas which are necessary to accommodate future demand levels. These projects have been identified and analyzed at a conceptual level through the master planning process.

To develop a comprehensive CIP, the ongoing maintenance, existing facility rehabilitation needs, and programmed development projects must also be considered. Therefore, the projects identified on LCPA's FY2023-FY2027 Capital Improvement Program, the current CIP available at that time, were incorporated into the sequencing of this CIP included in this Master Plan Update. Table 8-2 presents the development schedule of the CIP in a simplified Gantt Chart format.

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| Description                     | Table 7-1 Captial Improvement Program                                  |   |                       |          |     |              |              |                     |               |  |
|---|--|---|-----------------------|----------|-----|--------------|--------------|---------------------|---------------|--|
| Miles   | Project Name   | Project Description   | Cost Center           |          |     | Construction | Construction | Total Project Costs |               |  |
| Southern   Southern   Southern   Southern State   South                  | Existing Runway 6-24 (Future Runway 6L-24R) Rehab                      |   | Airfield              | 2023     | 3   | 2026         | 2            | \$                  | 46,000,000    |  |
| Comment   Comm                  | South Apron Rehab  |   | Airfield              | 2027     | 1   | 2028         | 1            | \$                  | 17,293,000    |  |
| Secretary Fig. Prijan Primer American American Company (and prince of the primer)   April                     | Taxiway A & A1-A10 Rehab / Runway Guard Lights - A4, A5, A7            | also includes installation of runway guard lights, LED taxiway edge and   | Airfield              | ongoing  | N/A | ongoing      | 10           | \$                  | 21,942,000    |  |
| Parame   See Can Anthree   Control                  | Taxiway F & F1-F9 Rehab / Runway Guard Lights - F1. F9                 | also includes installation of runway guard lights, LED taxiway edge and   | Airfield              | ongoing  | N/A | ongoing      | 5            | \$                  | 16,722,000    |  |
| Comparison   Improvements associated with the conjoints hargar development   Central                  | Taxiway G & Gi-G4 Rehab  | also includes installation of LED taxiway edge lights and sign panels, and  | Airfield              | ongoing  | N/A | ongoing      | 4            | \$                  | 6,071,000     |  |
| Training Rackly Upgrades Province Internal Packly Internal                | Taxiway J Rehab  | Pavement rehabilitation and maintenance for Taxiway J   | Airfield              | ongoing  | N/A | 2024         | 1            | \$                  | 2,720,000     |  |
| Commission of Commission of State and Expending garages - cell 1,00 appaces   Commission of State and Properties of State and Expending State and State an                  | Corporate Hanger Site Improvements/Fill                                | Improvements associated with the corporate hangar development   | General               | ongoing  | 1   | 2024         | 1            | \$                  | 692,498       |  |
| Control of Control of Prient Ling - Ling                   | Training Facility Upgrades   | Improvements to training facility   | General               | 2027     | 1   | 2028         | 2            | \$                  | 2,365,818     |  |
| Content Lang   Fernical 2   | Construct Garage Level 5   | Construction of 5th level on parking garage - est. 1,300 spaces   | Ground Transportation | 2031     | 2   | 2033         | 2            | \$                  | 140,000,000   |  |
| Construction of auditional tang-term public parting spaces in 3,000 spaces   Ground Transportation   203   2   203   2   203   3   2   2   200   3   2   2   2   2   2   2   2   2   2  |  |   |                       |          |     |              | 2            | \$                  |               |  |
| Expansion of existing employee parking lot - ext. 430 additional spaces   Count Transportation   20/3   2   20/5   1   5   20/00/00   |  |   |                       |          |     |              | _            | \$                  |               |  |
| Expansed Rentation Car Clustomer Service Building   Construction and Reconfiguration of Restation Car Clustomer Service Building   Construction Car Clustomer                   |  |   |                       | _        | _   |              | _            | \$                  | 2,200,000     |  |
| Department   Communication                    | Expand Rental Car Customer Service Building                            |   |                       |          | 2   |              | 2            | \$                  | 10,000,000    |  |
| New Cell Phone Let   Construction of new cell phone let to meet future demand levels   Good Transportation   2023   2.0   2.0   2.0   3.                  |  |   | Ground Transportation |          | 2   | 2035         | 2            | \$                  | 18,000,000    |  |
| Rehable Roads 1. Rehab-/Realign Chamberlin Parkway, Purmeter Rid 8. N   animal hard break measures to cornect execting pavement distresses in order to mark the Province of Parkway Realignment of Chamberlin to colorize land urace in north area and Nerh Side Roads   animal hardway, Realignment of Chamberlin to colorize land urace in north area (Rehable Roads 2. Capper Leve Flar Flam Road and North Side Roads   animal hardway, Realignment of Chamberlin to colorize land urace in north area (Rehable Roads 2. Capper Rehable Roads 2.                  | New Cell Phone Lot   |   |                       |          |     |              | 1            | \$                  | 3,200,000     |  |
| Rentablitation   Rent                  | Rehab Roads 1 - Rehab/Realign Chamberlin Parkway; Perimeter Rd & N.    | Rehabilitative measures to correct existing pavement distresses in order to maintain the level of service needed for Perimeter Road and Chamberlin      |                       |          |     |              |              | \$                  | 20,095,845    |  |
| Construction of relocated services facilities closer to Terminal Area: Expansion of Ready (PRELI marea and OTA Construction of Gargae Level 4 (Est. 1450)   Special to account for displaced public spaces and the space of the Skyplox area.   Construction of Gargae Level 4 (Est. 1450)   Special to account for displaced public spaces are special spaces are specially and special spaces are specially and special spaces are specially as a special space are special spaces are specially as a special space are specially as a special space are specially as a special space are special spaces are special sp                  | Rehab Roads 2 - Cargo Lane, Fuel Farm Road, and North Side Roads       | Rehabilitative measures to correct existing pavement distresses in order to   | Ground Transportation | complete | 0   | 2026         | 2            | \$                  | 4.057.308     |  |
| Examing Work (Paceholder for greenway, permitting, Etc)   Enabling projects associating with the long-term nonaeronautical projects associating with projects projects associating with projects associating with projects a                  | Rental Car & Parking Expansion   | Construction of relocated service facilities closer to Terminal Area; Expansion of Ready/Return area and QTA; Construction of Garage Level 4 (Est. 1450 | Ground Transportation | 2024     | 2   | 2026         | 2            | \$                  | 210,498,743   |  |
| Refurbishment of the overhead signage on the Terminal Access Road   Ground Transportation   2023   1   2024   1   5   467.377.  | Skyplex CIP Enabling Work (Placeholder for greenway, permitting, Etc.) | Enabling projects associating with the long-term nonaeronautical  | Ground Transportation | 2023     | 3   | N/A          | 0            | \$                  | 500,000       |  |
| ARFF Truck (E-g3 - Crash)  Procurement for new ARFF truck  Consolidated North Maintenance Bidg & Midfield Shop  Construction of the well-cality to support the majority of maintenance staff and functions of the well-cality to support the majority of maintenance staff and functions of the well-cality to support the majority of maintenance staff and functions of the well-cality to support the majority of maintenance staff and functions of the well-cality to support the majority of maintenance staff and functions of the well-cality to contain and to allow the airport to meet non-ARFF free sorvice requirements for areas on the northern area of airport property  Construction of facility to contain the majority of London and how the airport to meet non-ARFF free sorvice requirements for areas on the northern area of airport property  Construction of facility to contain the majority of London and how the airport to meet non-ARFF free sorvice requirements for areas on the northern area of airport property  Construction of facility to contain the majority of London and how the airport to meet non-ARFF free sorvice requirements for areas on the northern area of airport property  Construction of facility to not the communications center and other command and control functions as needed  Deparates to Baggage Handling System  Terminal  Deparates to Player Acceptance of Procurements of the communications center and other command and control functions as needed  Deparates to FIS Facility  Terminal  Deparates - LOPA Enhancements  Deparates - LOPA Enhancements  Deparates - LOPA Enhancements  Deparates to FIS Facility  Terminal  Deparates - LOPA Enhancements  Depar                | TAR Overhead Sign Refurb   | 1   | Ground Transportation | 2023     | 1   | 2024         | 1            | \$                  | 467.371       |  |
| Construction of new facility to support the majority of maintenance staff and functions of the department durations of the department of t                | ARFF Training Area   | Development of new ARFF training facility   | Support Facilities    | 2028     | 1   | 2029         | 1            | \$                  | 10,000,000    |  |
| Functions of the department  Construction cost for relocating antenna  Construction cost for relocating antenna  Support Facilities  2023  1 2024  1 5 2278-006  Service requirements to GSE lot access and security  Support Facilities  Support Facilities  2023  1 2024  1 5 2278-006  Service requirements for a reas on the northern area of airport property service requirements for a reas on the northern area of airport property construction of facility to construction of facility to constructions and hove the ability of host the communications center and other command and not tontof functions as needed  Remodeling of existing restrooms  Terminal  2023  1 2024  1 2028  1 2025  1 5 15,000,000  Support Facilities  2027  2 2025  1 5 15,000,000  Support Facilities  2027  2 2025  3 5 10,000,000  Support Facilities  2 2027  2 2025  3 5 10,000,000  Support Facilities  2 2027  2 2025  3 5 10,000,000  Support Facilities  2 2027  2 2025  3 5 15,000,000  Support Facilities  2 2027  2 2025  3 5 15,000,000  Support Facilities  2 2027  2 2025  3 5 15,000,000  Support Facilities  2 2027  2 2025  3 5 15,000,000  Support Facilities  2 2027  2 2025  3 5 15,000,000  Support Facilities  2 2027  2 2025  3 5 15,000,000  Support Facilities  2 2027  2 2025  3 5 15,000,000  Support Facilities  2 2027  2 2025  3 5 15,000,000  Support Facilities  2 2025  3 5 15,000,000  Support                | ARFF Truck (E-93 - Crash)  | Procurement for new ARFF truck  | Support Facilities    | 2025     | 1   | N/A          | 0            | \$                  | 1,500,000     |  |
| Emergency Antenna (gath Relocation  | Consolidated North Maintenance Bldg & Midfield Shop                    |   | Support Facilities    | 2024     | 3   | 2027         | 2            | \$                  | 27,060,000    |  |
| SE Lot Access & Security  Improvements to GSE lot access and security  New North Fire Station  Construction of a 2nd fire station to allow the airport to meet non-ARFF fire service requirements for areas on the northern area of airport property Construction of facility to contain the majority of LCPA police functions are a fairport property Construction of facility to contain the majority of LCPA police functions are a fairport property Construction of facility to contain the majority of LCPA police functions are a fairport property Construction of facility to contain the majority of LCPA police functions are a fairport property Construction of facility to contain the majority of LCPA police functions are a fairport property Construction of facility to contain the majority of LCPA police functions are a fairport property Construction of facility to contain the majority of LCPA police functions are a fairport property Construction of facility to contain the majority of LCPA police functions are a fairport property Construction of facility to contain the majority of LCPA police functions are a fairport property Construction of facility to contain the majority of LCPA police functions are a fairport property Construction of facility to contain the majority of LCPA police functions are a fairport property Construction of facility to contain the majority of LCPA police functions are a fairport property Construction of facility to contain the majority of LCPA police functions are a fairport property Construction of                | Emergency Antenna (911) Relocation                                     |   |                       | _        |     | 2024         | 1            | ŝ                   |               |  |
| New North Fire Station  Construction of a 2nd fire station to allow the airport to meet non-ARFF fire service requirements for areas on the northern area of airport property  Construction of facility to contain the majority of LCPA police functions and have the ability to bondain the majority of LCPA police functions and control functions as needed  BHS Upgrades  Upgrades to Baggage Handling System  Ferminal  Procurements  Upgrades to FIS Facility  Terminal  Upgrades to FIS Facility  Terminal  Procurement and Installation of new hold room seating  Procurement and Installation of new Terrazzo flooring  Terminal Expansion 1 - Consolidated Checkpointt/Concessions  Passenger Terminal Expansion - Construction of Concourse E Phase 2  Terminal  Expansion 3 - 6 Gates  Passenger Terminal Expansion - Construction of Concourse E Phase 2  Terminal  Expansion 3 - 6 Gates  Passenger Terminal Expansion - Construction of Concourse E Phase 2  Terminal  Expansion 3 - 6 Gates  Passenger Terminal Expansion - Construction of Concourse E Phase 2  Terminal  Procurement  Support Facilities  Support Facilities  2027  1 2028  1 2026  1 5 10,000.000  Support Facilities  2027  2 2025  2 2025  3 5 7,022.40  2 2025  3 5 3,000.000  3 5 25,000.000  Support Facilities  2027  2 2025  3 5 10,000.000  3 5 15,000.000  2 2025  3 5 10,000.000  3 6 20.000.000  3 6 20.000.000  4 Terminal  Expansion 2 - 8 Gates  Passenger Terminal Expansion - Construction of Concourse E Phase 2  Terminal  Procurement and Installation of allow the airport to meet non-again area of airport property  Construction and Installation of allow the airport property  Construction of Concourse E Phase 2  Terminal  Procurement and Installation of allow the airport property  Construction and Installation of the North side of the terminal to create a connector between the 3 existing concourse E Phase 1  Terminal  Procurement and Installation of the North side of the terminal to create a connector between the 3 existing concourse E Phase 2  Terminal  Procurement and Installation of t                |  |   |                       |          |     | _            | _            | \$                  |               |  |
| Service equinements a dead of more and a dead of mo                |  | Construction of a 2nd fire station to allow the airport to meet non-ARFF fire   |                       |          |     |              | 1            | -                   |               |  |
| BHS Upgrades Upgrades to Baggage Handling System Terminal 2023 1 2024 1 \$3,500,000 Concourse Rest Room Remodel Remodeling of existing restrooms Terminal 2023 2 2025 3 \$5,7022,400 FIS Upgrades - CBP Request Upgrades to FIS Facility Terminal 2023 1 2026 1 \$5,206,615 FIS Upgrades - LCPA Enhancements Upgrades to FIS Facility Terminal 2025 1 2026 1 \$5,3838,996 FIS Upgrades - LCPA Enhancements Upgrades to FIS Facility Terminal 2025 1 2026 1 \$5,3838,996 FIS Upgrades - LCPA Enhancements Procurement and Installation of new hold room seating Replace Hold Room Seating Procurement and Installation of new Terrazzo flooring Terminal 2023 2 2025 1 \$5,4200,000 FIS Upgrades - LCPA Enhancements Procurement and Installation of new Terrazzo flooring Terminal 2027 1 2028 1 \$5,4200,000 FIS Upgrades - LCPA Enhancements Procurement and Installation of new Terrazzo flooring Terminal Expansion 1 - Consolidated Checkpoint/Concessions Passenger Terminal extension of the north side of the terminal to create a connector between the 3 existing concourses, consolidating the Transportation Security Administration (TSA) security checkpoints, and providing additional public seating and hold room areas Terminal Expansion 2 - 8 Gates Passenger Terminal Expansion - Construction of Concourse E Phase 1 Terminal 2027 2 2029 3 \$5,250,000,000 FIS Upgrades - Construction of Concourse E Phase 2 Terminal 2027 2 2029 3 \$5,250,000,000 FIS Upgrades - Construction Security Checkpoints, and providing additional public seating and hold room areas Terminal 2027 2 2029 3 \$5,250,000,000 FIS Upgrades - Construction of Concourse E Phase 2 Terminal 2027 2 2029 3 \$5,250,000,000 FIS Upgrades - Construction of Concourse E Phase 2 Terminal 2027 2029 3 \$5,250,000,000 FIS Upgrades - Construction of Concourse E Phase 2 Terminal 2027 2029 3 \$5,250,000,000 FIS Upgrades - Construction of Concourse E Phase 2 Terminal 2027 2029 3 \$5,250,000,000 FIS Upgrades - Construction of Concourse E Phase 2 Terminal 2027 2029 3 \$5,000,000 FIS Upgrades - Construction of Concourse E Phase 2 Ter |  | Construction of facility to contain the majority of LCPA police functions and have the ability ot host the communications center and other command and  |                       |          |     |              |              | +                   | 15,000,000    |  |
| Concourse Rest Room Remodel Remodeling of existing restrooms Terminal 2023 2 2025 3 \$ 7,022.40  FIS Upgrades - CBP Request Upgrades to FIS Facility Terminal 2023 1 2024 1 \$ 2,067,611  FIS Upgrades - LCPA Enhancements Upgrades to FIS Facility Terminal 2025 1 2026 1 \$ 3,838.996  Replace Hold Room Seating Procurement and Installation of new hold room seating Terminal 2023 2 2025 1 \$ 4,200.000  Replace Terrazzo Procurement and Installation of new Terrazzo flooring Terminal 2027 1 2028 1 \$ 10,500.000  Terminal Expansion 1 - Consolidated Checkpoint/Concessions Passenger Terminal extension of the north side of the terminal to create a connector between the 3 existing concourses, consolidating the Transportation Security Administration (TSA) security checkpoints, and providing additional public seating and hold room areas  Terminal Expansion 2 - 8 Gates Procurement Administration - Construction of Concourse E Phase 1 Terminal 2027 2 2029 3 \$ 250,000.000   | BHS Upgrades   |   | Terminal              | 2023     | 1   | 2024         | 1            | \$                  | 3,500,000     |  |
| FIS Upgrades - CBP Request  Upgrades to FIS Facility  Terminal  2023  1 2024  1 \$ 2,067,611  FIS Upgrades - LCPA Enhancements  Upgrades to FIS Facility  Terminal  2023  1 2026  1 2026  1 3,838,996  Replace Hold Room Seating  Replace Hold Room Seating  Replace Terrazzo  Procurement and Installation of new hold room seating  Replace Terrazzo  Procurement and Installation of new Terrazzo flooring  Terminal  2023  2 2025  1 2028  1 2028  1 2028  1 2028  1 2028  2 2027  2 2028  1 2028  2 2027  2 2028  2 2028  2 2029  3 331,586,402  Terminal Expansion 2 - 8 Gates  Terminal Expansion 3 - 6 Gates  Passenger Terminal Expansion - Construction of Concourse E Phase 2  Terminal  2027  2 2029  3 \$ 2,000,000  2 2024  3 \$ 623,056,456  Terminal Expansion 3 - 6 Gates  |  |   |                       |          | _   |              | _            | \$                  | 7,022,404     |  |
| Replace Hold Room Seating Procurement and Installation of new hold room seating Terminal Procurement and Installation of new hold room seating Terminal Procurement and Installation of new Terrazzo flooring Terminal Passenger Terminal extension of the north side of the terminal to create a connector between the 3 existing concourses, consolidating the Transportation Security Administration (TSA) security checkpoints, and providing additional public seating and hold room areas Terminal Expansion 2 - 8 Gates Passenger Terminal Expansion - Construction of Concourse E Phase 1 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Termi                | FIS Upgrades - CBP Request   | Upgrades to FIS Facility  | Terminal              | 2023     | 1   | 2024         | 1            | \$                  | 2,067,610     |  |
| Replace Hold Room Seating Procurement and Installation of new hold room seating Terminal Procurement and Installation of new hold room seating Terminal Procurement and Installation of new Terrazzo flooring Terminal Passenger Terminal extension of the north side of the terminal to create a connector between the 3 existing concourses, consolidating the Transportation Security Administration (TSA) security checkpoints, and providing additional public seating and hold room areas Terminal Expansion 2 - 8 Gates Passenger Terminal Expansion - Construction of Concourse E Phase 1 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Terminal Expansion - Construction of Concourse E Phase 2 Terminal Passenger Termi                | FIS Upgrades - LCPA Enhancements                                       |   | Terminal              |          | 1   | 2026         | 1            | \$                  | 3,838,996     |  |
| Passenger Terminal extension of the north side of the terminal to create a connector between the 3 existing concourses, consolidating the Transportation Security Administration (TSA) security checkpoints, and providing additional public seating and hold room areas  Terminal Expansion 2 - 8 Gates  Passenger Terminal Expansion - Construction of Concourse E Phase 1  Terminal Terminal Complete  2 2023 3 \$331.586.40  2 3026 3 \$623.056.455  Terminal Expansion 3 - 6 Gates  Passenger Terminal Expansion - Construction of Concourse E Phase 2  Terminal Expansion 3 - 6 Gates   | Replace Hold Room Seating  | Procurement and Installation of new hold room seating   | Terminal              | 2023     | 2   | 2025         | 1            | \$                  | 4,200,000     |  |
| Terminal Expansion 1 - Consolidated Checkpoint/Concessions  connector between the 3 existing concourses, consolidating the Transportation (TSA) security checkpoints, and providing additional public seating and hold room areas  Terminal Expansion 2 - 8 Gates  Passenger Terminal Expansion - Construction of Concourse E Phase 1  Terminal Expansion 3 - 6 Gates  Passenger Terminal Expansion - Construction of Concourse E Phase 2  Terminal Expansion 3 - 6 Gates   | Replace Terrazzo   | Procurement and Installation of new Terrazzo flooring   | Terminal              | _        | 1   | 2028         | 1            | \$                  | 10,500,000    |  |
| Terminal Expansion 2 - 8 Gates  Passenger Terminal Expansion - Construction of Concourse E Phase 1  Terminal Expansion 3 - 6 Gates  Passenger Terminal Expansion - Construction of Concourse E Phase 2  Terminal Expansion 3 - 6 Gates  | Terminal Expansion 1 - Consolidated Checkpoint/Concessions             | connector between the 3 existing concourses, consolidating the Transportation Security Administration (TSA) security checkpoints, and                   | Terminal              | complete | 2   | 2023         | 3            | \$                  | 331,586,401   |  |
|   | Terminal Expansion 2 - 8 Gates   |   | Terminal              | ongoing  | 2   | 2024         | 3            | \$                  | 623,056,455   |  |
| Total \$ 1,878.648,71   | Terminal Expansion 3 - 6 Gates   | Passenger Terminal Expansion - Construction of Concourse E Phase 2  | Terminal              | 2027     | 2   | 2029         | 3            | \$                  | 250,000,000   |  |
|   | Total  | •   | •                     |          |     |              |              | \$                  | 1,878,648,717 |  |

